

Applicant Details

First Name	Monica
Middle Initial	Y
Last Name	Wang
Citizenship Status	U. S. Citizen
Email Address	mwang@jd24.law.harvard.edu
Address	<div> Address Street 45 Trowbridge Street Unit 5B City Cambridge State/Territory Massachusetts Zip 02138 Country United States </div>
Contact Phone Number	8058812160

Applicant Education

BA/BS From	Yale University
Date of BA/BS	May 2018
JD/LLB From	Harvard Law School
	https://hls.harvard.edu/dept/ocs/
Date of JD/LLB	May 23, 2024
Class Rank	School does not rank
Law Review/Journal	Yes
Journal(s)	Harvard International Law Journal
Moot Court Experience	Yes
Moot Court Name(s)	Harvard Ames Moot Court Competition

Bar Admission**Prior Judicial Experience**

Judicial Internships/ Externships	No
Post-graduate Judicial Law Clerk	No

Specialized Work Experience

Recommenders

Dreeben, Michael
mdreeben@law.harvard.edu

Lazarus, Richard
lazarus@law.harvard.edu
617-495-8015

Modirzadeh, Naz
nmodirzadeh@law.harvard.edu
617-495-1066

Wu, Mark
mwu@law.harvard.edu

**This applicant has certified that all data entered in this profile and
any application documents are true and correct.**

MONICA Y. WANG

45 Trowbridge Street Unit 5B, Cambridge, MA 02138 • mwan@jd24.law.harvard.edu • 805-881-2160

June 12, 2023

The Honorable Maria Araújo Kahn
United States Court of Appeals for the Second Circuit
Connecticut Financial Center
157 Church Street, 18th Floor
New Haven, CT 06510-2100

Dear Judge Kahn:

I am a rising third-year J.D. candidate at Harvard Law School. I am writing to apply for a clerkship in your chambers for the 2024-2025 term or the next available clerkship position after I graduate in 2024. Having attended college in New Haven, I would be delighted to return to the Elm City to clerk in your chambers.

Enclosed are my resume, law school transcript, and writing sample. The following people are submitting letters of recommendation separately and welcome inquiries in the meantime:

Professor Richard J. Lazarus
Harvard Law School
lazarus@law.harvard.edu
617-495-8015

Professor Mark Wu
Harvard Law School
mwu@law.harvard.edu
617-496-5493

Professor Naz K. Modirzadeh
Harvard Law School
nmodirzadeh@law.harvard.edu
857-891-2219

Michael R. Dreeben, Lecturer on Law
Harvard Law School
mdreeben@law.harvard.edu
202-383-5400

Additionally, the following individual is serving as a reference from my 1L summer work experience:

Cody T. Knapp, Trial Attorney
United States Department of Justice, Civil Division, Federal Programs Branch
cody.t.knapp@usdoj.gov
202-532-5663

Several experiences have helped me develop my legal research and writing skills and prepared me well for clerking. As captain and one of two oralists of a six-person team that is advancing to the final round of the Harvard Law School Ames Moot Court Competition this fall, I have written several appellate briefs and argued in front of a panel of state and federal judges. As the current Managing Editor of the *Harvard International Law Journal*, I have overseen the submissions process and selected scholarship for publication. As a legal intern at the United States Department of Justice's Federal Programs Branch, I conducted research for trial litigators and wrote part of a brief in support of a motion to dismiss. Finally, as a management consultant at Bain & Company before law school, I led time-sensitive workstreams and managed teams in a professional environment. I would be honored to contribute my skills and experiences to the important work of your chambers, and I welcome any opportunity to interview with you.

Thank you for considering my application.

Sincerely,
Monica Y. Wang

MONICA Y. WANG

45 Trowbridge Street Unit 5B, Cambridge, MA 02138 • mwang@jd24.law.harvard.edu • 805-881-2160**EDUCATION****Harvard Law School****Cambridge, MA****J.D. Candidate, May 2024**

August 2021 — Present

Honors: Dean's Scholar Prizes in Legal Research and Writing and Constitutional Law**Activities:** Ames Moot Court Competition, Finalist, Oralist, and Team Captain (ongoing); *Harvard International Law Journal*, Managing Editor; Harvard Asian Pacific American Law Students Association, Conference Chair**Yale College****New Haven, CT****B.A. in History and Economics (double major)**

August 2014 — May 2018

Honors: *magna cum laude*; Phi Beta Kappa; Distinction in History**Awards:** First-place Acheson Prize for Grand Strategy research; Harvey M. Applebaum '59 Award for History thesis**Scholarships & programs:** Yale Journalism Scholar; Brady-Johnson Program in Grand Strategy**Activities:** *Yale Daily News Magazine*, Editor-in-Chief; Chinese American Students' Association of Yale, President**PROFESSIONAL EXPERIENCE****United States Department of State, Office of the Legal Adviser****Washington, DC****Incoming Extern**

Winter 2023

- Will provide direct legal support to the Department of State's bureaus and offices in formulating and implementing foreign policy

Kaplan Hecker & Fink**New York, NY****Summer Associate**

May 2023 — Present

- Engage in legal research and writing for cutting-edge commercial litigation and public interest advocacy
- Assignment highlights:** Research applicability of state consumer protection statutes to claims against the Trump Corporation as part of a brief in opposition to a motion for summary judgment

Harvard Law School**Cambridge, MA****Research Assistant to Professor Mark Wu**

February 2023 — Present

- Conduct research on Chinese views on climate justice in the context of climate reparations and COP27's loss and damage fund

Program on International Law and Armed Conflict Research Assistant

January 2023 — Present

- Write research paper on conflicts between international investment law and international humanitarian law

Program on Negotiation Teaching Fellow

January 2023

- Supported Linda Netsch, Lecturer on Law, for a 24-student working group as part of the Winter Term Negotiation Workshop

United States Department of Justice, Civil Division, Federal Programs Branch**Washington, DC****Legal Intern**

May 2022 — July 2022

- Defended the federal government in civil litigation at the intersection of constitutional and administrative law
- Assisted trial attorneys with litigation preparation; conducted legal and factual research; drafted briefs and memos
- Assignment highlights:** Wrote section of a brief about the Administrative Procedure Act's sovereign immunity bar on monetary relief; prepared memo on litigation risks of national security review under the International Emergency Economic Powers Act

North Carolina Democratic Party**Raleigh, NC****Deputy Finance Director**

September 2020 — November 2020

- Supported North Carolina Democratic candidates across the ballot during the 2020 election and fundraised for the state party
- Created digital plan for final months of the election cycle and contributed to ~40% expansion in digital grassroots fundraising

Bain & Company**New York, NY****Associate Consultant**

August 2018 — August 2020

- Worked on case teams to solve critical business issues for Fortune 500 companies and other leading organizations
- Generated data-driven insights, presented actionable findings to executive teams, and managed client relationships
- Rated "frequently exceeding" in professional reviews (for top performers with bonus implications) and offered promotion
- Case highlights:** Coordinated COVID response and clinical support redesign for a physician management company; produced pricing and product strategy for a marketing tech company; created go-to-market playbook for a major tech acquisition

PERSONAL BACKGROUND**Languages:** Mandarin (native); Spanish (proficient); Arabic (elementary)**Interests:** Creative writing; tennis; hiking; skiing; traveling; scuba diving

Harvard Law School

Date of Issue: June 7, 2023

Not valid unless signed and sealed

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Record of: Monica Yuchen Wang
Current Program Status: JD Candidate
Pro Bono Requirement Complete

JD Program				2156	Non-profit Organizations and Law	H	2
Fall 2021 Term: September 01 - December 03				2212	Minow, Martha		
1000	Civil Procedure 7	H	4	2212	Public International Law	H	4
	Charles, Guy-Uriel			3014	Modirzadeh, Naz		
1002	Criminal Law 7	P	4		Supreme Court and Appellate Advocacy Workshop	H	2
	Kamali, Elizabeth Papp				Halligan, Caitlin		
1006	First Year Legal Research and Writing 7B	H*	2	Fall 2022 Total Credits: 14			
	Elinson, Gregory			Satisfying the full-time residency requirement at HLS by participating as a Negotiation Workshop TA in Winter 2023			
	* Dean's Scholar Prize			Fall-Spring 2022 Term: September 01 - May 31			
1003	Legislation and Regulation 7	H	4	7002W	Independent Writing	EXT	0
	Rakoff, Todd			3500 TAS	Wu, Mark		
1004	Property 7	P	4		Writing Group: International Trade, Sanctions and/or Economic	CR	1
	Smith, Henry				Statecraft		
Fall 2021 Total Credits: 18					Wu, Mark		
Winter 2022 Term: January 04 - January 21				Fall-Spring 2022 Total Credits: 1			
1051	Negotiation Workshop	CR	3	Spring 2023 Term: February 01 - May 31			
	Emery, Alonzo			3164	Climate Lawyering	H	2
Winter 2022 Total Credits: 3				2048	Lazarus, Richard		
Spring 2022 Term: February 01 - May 13				2310	Corporations	H	4
3137	China and the International Legal Order	H	2	2974	Coates, John		
	Wu, Mark				Federalism and States as Public Law Actors	H	2
1024	Constitutional Law 7	H*	4		Halligan, Caitlin		
	Gersen, Jeannie Suk				State Energy Law	H	2
	* Dean's Scholar Prize				Peskoe, Ari		
1001	Contracts 7	H	4	Spring 2023 Total Credits: 10			
	Coates, John			Total 2022-2023 Credits: 25			
1006	First Year Legal Research and Writing 7B	P	2	Fall 2023 Term: August 30 - December 15			
	Procaccini, Francesca			2086	Federal Courts and the Federal System	~	5
1005	Torts 7	H	4	3240	Goldsmith, Jack		
	Sargentich, Lewis				International Law and Private Law: A Dialogue	~	2
Spring 2022 Total Credits: 16				2234	Goldberg, John		
Total 2021-2022 Credits: 37					Taxation	~	4
Fall 2022 Term: September 01 - December 31					Brennan, Thomas		
2074	Environmental Law	P	4	Fall 2023 Total Credits: 11			
	Lazarus, Richard						
2079	Evidence	P	2				
	Rubin, Peter						

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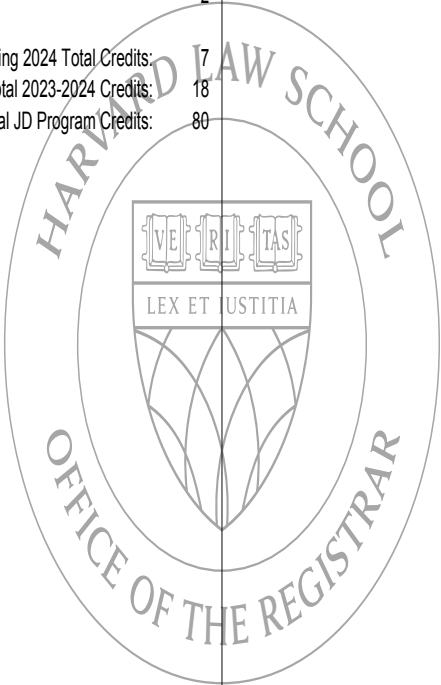


Harvard Law School

Record of: Monica Yuchen Wang

Date of Issue: June 7, 2023
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Spring 2024 Term: January 22 - May 10			
2014	Business and Human Rights Giannini, Tyler	~	2
8058	Human Rights Entrepreneurs and Incubator Clinic Giannini, Tyler	~	3
2169	Legal Profession: Complex Litigation Rubenstein, William	~	2
Spring 2024 Total Credits:			7
Total 2023-2024 Credits:			18
Total JD Program Credits:			80
End of official record			



Monica Y Wang

HARVARD LAW SCHOOL
 Office of the Registrar
 1585 Massachusetts Avenue
 Cambridge, Massachusetts 02138
 (617) 495-4612
www.law.harvard.edu
registrar@law.harvard.edu

Transcript questions should be referred to the Registrar.

In accordance with the Family Educational Rights and Privacy Act of 1974, information from this transcript may not be released to a third party without the written consent of the current or former student.

A student is in good academic standing unless otherwise indicated.

Accreditation

Harvard Law School is accredited by the American Bar Association and has been accredited continuously since 1923.

Degrees Offered

J.D. (Juris Doctor)
 LL.M. (Master of Laws)
 S.J.D. (Doctor of Juridical Science)

Current Grading System

Fall 2008 – Present: Honors (H), Pass (P), Low Pass (LP), Fail (F), Withdrawn (WD), Credit (CR), Extension (EXT)

All reading groups and independent clinicals, and a few specially approved courses, are graded on a Credit/Fail basis. All work done at foreign institutions as part of the Law School's study abroad programs is reflected on the transcript on a Credit/Fail basis. Courses taken through cross-registration with other Harvard schools, MIT, or Tufts Fletcher School of Law and Diplomacy are graded using the grade scale of the visited school.

Dean's Scholar Prize (*): Awarded for extraordinary work to the top students in classes with law student enrollment of seven or more.

Rules for Determining Honors for the JD Program

Latin honors are not awarded in connection with the LL.M. and S.J.D. degrees.

May 2011 - Present

<i>Summa cum laude</i>	To a student who achieves a prescribed average as described in the <u>Handbook of Academic Policies</u> or to the top student in the class
<i>Magna cum laude</i>	Next 10% of the total class following <i>summa</i> recipient(s)
<i>Cum laude</i>	Next 30% of the total class following <i>summa</i> and <i>magna</i> recipients

All graduates who are tied at the margin of a required percentage for honors will be deemed to have achieved the required percentage. Those who graduate in November or March will be granted honors to the extent that students with the same averages received honors the previous May.

Prior Grading Systems

Prior to 1969: 80 and above (A+), 77-79 (A), 74-76 (A-), 71-73 (B+), 68-70 (B), 65-67 (B-), 60-64 (C), 55-59 (D), below 55 (F)

1969 to Spring 2009: A+ (8), A (7), A- (6), B+ (5), B (4), B- (3), C (2), D (1), F (0) and P (Pass) in Pass/Fail classes

Prior Ranking System and Rules for Determining Honors for the JD Program

Latin honors are not awarded in connection with the LL.M. and S.J.D. degrees.

Prior to 1961, Harvard Law School ranked its students on the basis of their respective averages. From 1961 through 1967, ranking was given only to those students who attained an average of 72 or better for honors purposes. Since 1967, Harvard Law School does not rank students.

<u>1969 to June 1998</u>	<u>General Average</u>
<i>Summa cum laude</i>	7.20 and above
<i>Magna cum laude</i>	5.80 to 7.199
<i>Cum laude</i>	4.85 to 5.799

June 1999 to May 2010

<i>Summa cum laude</i>	General Average of 7.20 and above (exception: <i>summa cum laude</i> for Class of 2010 awarded to top 1% of class)
<i>Magna cum laude</i>	Next 10% of the total class following <i>summa</i> recipients
<i>Cum laude</i>	Next 30% of the total class following <i>summa</i> and <i>magna</i> recipients

Prior Degrees and Certificates

LL.B. (Bachelor of Laws) awarded prior to 1969.

The I.T.P. Certificate (not a degree) was awarded for successful completion of the one-year International Tax Program (discontinued in 2004).



June 09, 2023

The Honorable Maria Kahn
Connecticut Financial Center
157 Church Street, 18th Floor
New Haven, CT 06510-2100

Dear Judge Kahn:

I write in enthusiastic support of Monica Wang's application for a judicial clerkship. Monica is a superlative candidate: she is a clear and rigorous thinker, graceful writer, hard worker, and thoughtful collaborator. Her array of background experiences, combined with her track record of workplace and academic success, her intellectual curiosity, and her personal integrity make her a perfect fit for the role. I highly recommend her, without reservation.

Monica was a student in the Supreme Court and Appellate Workshop seminar that I teach at Harvard Law School. The Workshop is an intensive immersion into appellate practice through the lens of high-profile cases on the Supreme Court's current docket. Students write key components of appellate briefs, which they workshop in class by critiquing each others' work. In class, students lead discussion of cases on the Court's docket, answering the class's questions and evaluating arguments in the briefs. And the class concludes with a moot court on a pending Supreme Court case before student judges, followed by a final writing assignment to draft a bench memo or opinion in a Supreme Court case.

Among a class of appellate stars, Monica stood out. In the written assignments that broke down the elements of a brief, she consistently presented issues and arguments with clarity and focus — providing accurate details and insights, while recognizing nuance and competing arguments. She took evident pains to hone her written work and refine it through self-editing. And she found ways to improve her own and others' writing through judicious suggestions.

Monica's oral classroom contributions were of the same high caliber. She speaks with quiet confidence and chooses her words with care. She possesses exquisite listening skills, allowing her to absorb her class members' comments and then offer her own thoughts with respectful attention to different points of view. The portions of the Supreme Court's current docket that we covered — involving, for example, cases on the First Amendment, election law, and immigration — generate strong views and touch nerves beyond the law. Monica remained calm throughout these discussions, displaying open mindedness and the ability to sift arguments before expressing her own views. And when she speaks, her words flow with logic and beautiful use of language. She excels in the kind of reasoned discourse that deepens understanding, and never produces rancor.

Given this background, we expected her to perform well in her moot court — but her performance exceeded all expectations. Monica represented the government in *United States v. Texas*, a case brought by a state challenging the executive's authority to establish enforcement priorities under the immigration laws. The case involved a bevy of complicated statutory, standing, and administrative-law issues. Monica had deep and precise knowledge of the record, as was needed to address whether the state plaintiffs had experienced actual injury. She also had full command of the pros and cons of the statutory argument about whether "shall" could mean "may" in an immigration provision calling for the exercise of enforcement discretion. And she pivoted seamlessly to the tricky administrative-law question about whether the APA-provided authority to "set aside" a government regulation authorizes a court to grant universal vacatur—a topic that requires close attention to text, policy, and precedent. Most impressive, from start to finish, she was poised, calm, and prepared for all questions. It was the sort of presentation and interaction that any judge would be grateful to have.

Monica's final paper — a bench memo for *United States v. Texas* — was well organized and insightful. She isolated the issues; identified the competing arguments; and laid out the key pressure points in concise fashion, providing the background necessary for a decisionmaker to know what critical questions to ask. She also provided her own take on the issues in an evenhanded, transparent fashion.

In light of her superb performance across the board, Monica received an Honors grade in the class. And in light of Monica's outstanding performance, I asked her to interview to be a Teaching Fellow for my upcoming Supreme Court and Appellate Workshop in the fall of 2023. During the interview, she offered poised, polished, and thoughtful answers to the central questions — what worked in the class, what changes could improve it, and why she wanted to be part of the class as a Fellow. Her answer to that last question is revealing: she desires to learn and improve her appellate and litigation skills and learn from her fellow students, but also to give back to them so that others could benefit from what she herself learned. This desire to learn and contribute, and her sensitivity to the challenge of providing critical feedback to students in an encouraging way, impressed me enough to offer her the position.

And this brings me to Monica's true strength. She brings the complete package of skills to the law — strong analytical ability, a consistent willingness to get the details right on a project; an appreciation for precision and care in oral and written expression; and passion for the law. She can also juggle multiple complicated tasks and assignments — as her simultaneous pursuit of the Ames Moot Court Competition and her work on the *Harvard Journal of International Law* attests. Beyond that, she also has the rare talent for working collegially on a team. Her participation in the Ames competition exemplifies this spirit. For some advocates, the high point of moot court competition is individual accomplishment in oral argument. For Monica, it is the pride in making her team better. Not just in the big-picture process of writing the briefs. But also in the day-to-day work of planning, organizing, and carrying out the tasks necessary to succeed. It is thus no surprise that she was selected to be a team captain in Ames as well as a featured oralist. And it is also no surprise that she is a managing editor on the law review, working with others to select

Michael Dreeben - mdreeben@law.harvard.edu

academic articles and overseeing the editorial process. These honors reflect that her peers understand that she brings sound judgment, reliability, and a team spirit to her work. Those skills of organization, planning, and collaboration are a vital part of lawyering — and clerking. Monica takes joy in weaving together others' talents — to bring out their collective best. That is a positive attribute that would stand her in good stead in any collaborative environment — like a judicial chambers.

Monica's background helps explain her ability to work so well in collegial environments, her dedication to law, and her desire to do her best in all tasks. She was born in Hong Kong and lived overseas until coming to this country as a young person. She saw firsthand the effect of living under a legal and political system very different from our own. This international background gives her a finely honed cross-cultural understanding. It also helped her develop the ability to see beyond herself, as well as taught her to appreciate the value of the rule of law and an independent judiciary. She does not take our democratic system for granted.

Her work experience has well prepared her for the rigors of a clerkship. Her pre-law school experience working as a management consultant at Bain taught her the importance of organization, research, and responsibility. This responsibility made her proficient at prioritizing her tasks and meeting deadlines. She applies those lessons in law, showing a maturity of judgment and dependability. And her work for the Department of Justice's Federal Programs Branch on constitutional and public-law issues and her upcoming internship with the State Department Legal Adviser's office attests to her commitment to public service and faith in the power of government to deliver justice to society.

On a personal level, Monica is a kind and lively conversationalist. She is level headed and mature, with an engaging personality. I am fully confident that she would be an excellent law clerk and be an asset to any chambers.

In sum, I highly recommend her. Please let me know if you need additional information.

Sincerely,

Michael R. Dreeben

Michael Dreeben - mdreeben@law.harvard.edu

May 23, 2023

The Honorable Maria Kahn
Connecticut Financial Center
157 Church Street, 18th Floor
New Haven, CT 06510-2100

Dear Judge Kahn:

I am writing in support of the application of Monica Wang, Harvard Law School Class of 2024, for a clerkship position in your chambers. I know Monica well because she was a student in two of my classes this past year, Environmental Law in the fall and Climate Lawyering in the spring. In addition, I have had frequent conversations with Monica outside of class about both her longer-term professional interests and her participation in the Ames Moot Court Competition during her recently completed second year of law school. Monica is terrific. She is exceedingly intelligent. She possesses superior analytic skills reflected in her excellent oral and written advocacy. And, she is strikingly mature and constructively ambitious. Monica will be an outstanding judicial clerk.

Monica has a terrific academic record. She graduated magna cum laude from Yale College with a double degree in History and Economics, while winning multiple writing prizes and serving in leadership positions for the Yale Daily News Magazine. Here at Harvard Law School, Monica has not slowed down one bit. She is a whirlwind of activity and achievement.

The vast majority of our students receive the same grade of Pass in their classes because we apply a rigorous grading curve to all but the smallest (e.g., seminars and clinical) classes. A student can accordingly write a strong exam, exhibiting mastery of the course material and still receive a Pass. Given the high quality of our students, it is hard to write an exam so distinctively superior that it receives an Honors grade. Monica has nonetheless received ten grades of Honors, two Dean's Scholar Prizes, and only five grades of Pass. That's terrific. (As of the time of the writing of this letter, two of her spring semester law professors had not yet submitted their grades).

The Dean's Scholar Prize is especially impressive. That grade is awarded at the discretion of a faculty member in recognition of an exam or paper that is singularly outstanding and accordingly warrants a grade even higher than Honors, which is otherwise the highest grade possible. Most students naturally never receive a single Dean's Scholar Prize in three years of law school. Monica earned one her very first semester, and a second one the following semester.

One of Monica's few grades of Pass, moreover, was in my Environmental Law class this past fall. She was terrific in class, always prepared, thoughtful, and clearly engaged in the class material. She barely missed the Honors cutoff and I have taught long enough — forty years to be exact — to know when to discount the significance of that grade. She was clearly one of the brightest students in the class.

This spring, Monica took another class from me and she easily earned an Honors grade. Monica excelled in every respect. She wrote a wonderful paper, gave one of the strongest classroom presentations, and posted three exceedingly thoughtful response posts about the course readings. Indeed, Monica's oral presentation skills are beyond outstanding. There are many very talented students here, but even in that rarified company, Monica is one of the best I have seen.

Nor is Monica's excellence limited to the classroom. The Ames Moot Court Competition is Harvard Law School's most demanding and prestigious school-wide competition. Several hundred second year law students compete for the opportunity to participate in the Ames Finals in the fall of their third year. Monica is not only the captain of one of the two teams that will be in those Finals, she was named the best oralist in the semi-final round that her team won to advance to the Finals.

What is even more impressive still is that while succeeding in the classroom and in the Ames Competition, Monica also assumed a leadership position as Managing Editor of the Harvard International Law Review. Like being captain of her Ames Moot Court Team, Monica's selection to serve in such a high-ranking board position says volumes about her ability to work successfully with others and the clearly high regard with which her classmates hold her.

Finally, I have enjoyed getting to know Monica this year. She is intellectually engaging, emotionally mature, and delightful company. I also like hard workers, which Monica clearly is. She seeks to become an outstanding lawyer and I have no doubt she will succeed.

Please provide Monica's application with the close consideration it warrants and do not hesitate to contact me if you have any questions. Monica will be a spectacular judicial clerk.

Sincerely,

Richard J. Lazarus

Richard Lazarus - lazarus@law.harvard.edu - 617-495-8015

June 05, 2023

The Honorable Maria Kahn
Connecticut Financial Center
157 Church Street, 18th Floor
New Haven, CT 06510-2100

Dear Judge Kahn:

I am delighted to write this letter of strong recommendation for Ms. Monica Wang, who is applying for a clerkship in your chambers. Ms. Wang is a standout student, and I have no doubt that she will be a leading government lawyer in the coming years. In this letter, I will describe how I know Ms. Wang, my sense of her skills as a student, researcher, and writer, and the reasons I believe she will make an excellent contribution to chambers.

I have the pleasure of writing many recommendation letters for outstanding students who are seeking clerkships. Even amongst this group, Ms. Wang is exceptional. She represents the full complement of qualities and skills I would want to see in a young legal professional: she is a rigorous and serious reader, she writes fluidly and confidently, she is open-minded and curious, and she is gifted interpersonally and as a member of a professional team. It is always particularly rewarding when very successful and diligent students also seem genuinely good-hearted, and Ms. Wang is one of those students.

I first came to know Ms. Wang as a student in my Fall 2022 Public International Law course. This is an intensive, four-credit doctrinal lecture course in a large classroom. Ms. Wang quickly distinguished herself with thoughtful questions, well-reasoned analyses, and a quickly developing advanced understanding of the material. Several times in class, I found myself referring back to something she had said, or an argument she had put forward as a way of framing a point I wished to get across. I also found her to be especially skilled at identifying those levers of a particular doctrine that would allow it to be argued by different international actors to very different results: she demonstrated a keen and mature understanding of how legal rules are marshaled and combined to support particular policy claims. I thoroughly enjoyed having her in class, and looked forward to her contributions.

In office hours, we had a number of exchanges on topics ranging from international law rules applicable to U.S.-China relations (a particular area of interest for Ms. Wang) to Ms. Wang's desire to ultimately work in complex litigation as a government lawyer. My sense is that she is particularly enthusiastic about serving as a clerk so she can better develop her understanding of how legal advocacy and decision-making occurs in an applied context, and she strikes me as having the kind of mindset to legal questions that will serve her very well in that role. I was thrilled, but not at all surprised, to hear that Ms. Wang had secured one of the very competitive State Department externships for next year.

This academic year, Ms. Wang was also selected through a competitive process to serve as a Research Assistant for the HLS Program on International Law and Armed Conflict, which I direct. My colleague, Dustin Lewis, who served as her direct supervisor, remarks: "In preparing a detailed memorandum consolidating a range of research, Ms. Wang demonstrated a very strong grasp of the sources and methods of public international law. Her analysis provided fresh and compelling insights into a complex set of legal and policy issues concerning the relations between international investment arbitration and legal protections for civilians in war."

Interpersonally, Ms. Wang conducts herself more like a professional than a student: she is always prepared (even for casual conversations in office hours), a clear and thoughtful interlocutor, and an excellent team player. In her PILAC projects, she worked with a number of other students and PILAC staff, and she emerged as a leader and valued member of the group.

For these reasons, Ms. Wang has my strongest recommendation. I believe she will make a wonderful contribution to chambers. She is the kind of student who makes it a real joy to teach at HLS, and I expect her to have a stellar career. Please do not hesitate to let me know if you have further questions or require additional information.

Sincerely,

Naz Khatoun Modirzadeh
Professor of Practice
Director, Harvard Law School Program on International Law and Armed Conflict

June 08, 2023

The Honorable Maria Kahn
Connecticut Financial Center
157 Church Street, 18th Floor
New Haven, CT 06510-2100

Dear Judge Kahn:

I write to offer a highly enthusiastic recommendation for Monica Wang, who is applying for a clerkship in your chambers. Monica is an aspiring civil litigator who has worked for me as a research assistant. She will make for an excellent law clerk, and I urge you to grant her an interview.

As a 1L, Monica was a student in my seminar, China and the International Legal Order. The seminar examined China's evolving interests and actions in different realms of global governance; after a series of introductory classes, we spent each week examining a different domain of law. Depending on their background, students, therefore, found themselves more familiar with the materials in certain weeks than others. The class also required students to offer weekly discussion posts and to write a research paper. Monica was a very active participant in the class and made valuable contributions to weekly discussions. Her final paper on China's aspirations for climate change leadership was especially well-written. Based on her paper and class participation, she earned a grade of Honors for the seminar.

This past spring, Monica approached me about working with her on an independent research project related to U.S. laws on climate technology. Specifically, Monica hoped to investigate how the Committee on Foreign Investment in the United States (CFIUS) will implement President Biden's Executive Order directing it to review Chinese investment in different climate technology domains and its impact on hindering cross-border climate collaboration.

As part of this project, Monica enrolled in my Writing Group with four other students on economic statecraft. The Writing Group required that students workshop drafts with one another. Consequently, I had yet another opportunity to observe closely Monica's analytical, research, and writing skills. The format also afforded me an opportunity to observe how Monica interacts in a small-group setting and responds to feedback.

Overall, Monica's writing is excellent. She conducts her research with great care and is able to organize her thoughts very logically and effectively. She is also very receptive to feedback and implemented effectively many, if not all, of the suggestions that her classmates and I offered on her workshop outline and drafts. In addition, Monica is also a very effective reader of others' work and offered extremely constructive comments on how to improve their drafts. Finally, she is extremely professional and collaborative in such settings. All of this is to suggest that I have high confidence that she possesses many of the attributes that you seek in a law clerk.

Based on her performance in my seminar last year, I also approached Monica to work with me in two different capacities. First, I asked her to work as my Research Assistant to examine Chinese views on climate justice. Second, I asked her to take the lead on an event that we did with China's leading environmental activist. Her RA assignment for me is ongoing in a relatively early stage, so it is difficult for me to provide additional context beyond what I have mentioned above. Her interactions with the Chinese environmentalist was extremely professional, and her write-up was excellent. Again, she was very receptive to feedback and quick to respond.

I only learned late in the term that Monica did all of this while also serving as the captain of her Ames moot court team. This is our premier moot court competition, requiring an intensive time commitment. Her team has advanced to the finals, and she will be one of the two oralists arguing the case in the fall. This demonstrates her impressive ability to juggle a series of commitments – academic and extracurricular – while still performing at the highest levels.

Monica also brings a positive energy to the groups in which she participates and is very much a team player. In my seminar, even though she was one of a small handful of 1Ls in the course, she took the lead on organizing outdoor drinks for the class to become better acquainted while the COVID-19 pandemic was ongoing. This year, in my capacity as faculty advisor to the Asian Pacific American Law Students Association, I also witnessed how Monica led a team of students to organize the largest student conference focused on Asian-American legal issues and revitalized the trial re-enactments led by Judge Denny Chin and Kathy Hirata Chin. In our Writing Group, Monica encouraged us to meet off-campus over dinner for one of our sessions for the group to become better acquainted.

Finally, I will add that Monica is very much committed to a life of public service. Having spent much of her childhood as an expatriate in Hong Kong and mainland China, Monica has a deep appreciation of the democratic foundations of the United States and the important role that rule of law plays in safeguarding it. She has always sought a career that advances these values – whether it be through working directly in politics as she did in 2020 before law school or in the Department of Justice in the summer following her 1L year. She envisions a career as both a litigator and government policy advisor, where she has an opportunity to advance positive change. I have no doubt she will succeed in doing so.

I hope the above captures why I think very highly of Monica and hope you will grant her an interview. She is an impressive woman with a bright future ahead of her as a litigator. I have been delighted to serve as her teacher and mentor during her time at Harvard and would be happy to answer any questions that you may have. Thank you for considering my views.

Mark Wu - mwu@law.harvard.edu

Sincerely,

Mark Wu
Henry L. Stimson Professor of Law
Director, Fairbank Center for Chinese Studies
Harvard University

Mark Wu - mwu@law.harvard.edu

Applicant Details

First Name **David**
 Last Name **Wechsler**
 Citizenship Status **U. S. Citizen**
 Email Address David.e.Wechsler@gmail.com
 Address

Address
Street
32 Laight street
City
NEW YORK
State/Territory
New York
Zip
10013
Country
United States

Contact Phone Number **9175477737**

Applicant Education

BA/BS From **Cornell University**
 Date of BA/BS **May 2017**
 JD/LLB From **New York University School of Law**
<https://www.law.nyu.edu>
 Date of JD/LLB **May 19, 2021**
 Class Rank **School does not rank**
 Law Review/Journal **Yes**
 Journal(s) **Annual Survey of American Law**
 Moot Court Experience **No**

Bar Admission

Admission(s) **New York**

Prior Judicial Experience

Judicial Internships/Externships **Yes**

Post-graduate Judicial Law Clerk **No**

Specialized Work Experience

Recommenders

Kaufman, Brett
bkaufman@aclu.org
(212) 549-2603

Samaha, Adam
adam.samaha@nyu.edu
212-998-2660

Katzmann, Gary
Gary_Katzmann@cit.uscourts.gov
212-264-2842

This applicant has certified that all data entered in this profile and any application documents are true and correct.

May 23, 2023

The Honorable Maria Kahn
Connecticut Financial Center
157 Church Street, 18th Floor
New Haven, CT 06510-2100

Dear Judge Kahn:

I am a litigation associate at Paul, Weiss and I write to apply for a clerkship in your chambers for the 2024 term. I am particularly excited about an appellate clerkship given my experience as a judicial intern at the U.S. Court of International Trade, which routinely deals with appeals from Department of Commerce determinations. Personally, I have focused my legal studies on the intersection of law, technology, and civil liberties, working with the ACLU and Policing Project during law school. My goal is to use this education to ensure that technology be harnessed for the public good, and I believe clerking in your chambers would be great mentorship for such a career.

Enclosed please find my resume, law school transcript, undergraduate transcript, and writing sample. My writing sample is a bench memorandum I wrote during my judicial internship at the U.S. Court of International Trade. My recommenders are Judge Gary Katzmann, ACLU Senior Staff Attorney Brett Kaufman, and Professor Adam Samaha. I was a judicial intern for Judge Katzmann, a clinical intern for Brett Kaufman, and a three-time student of Professor Samaha.

Thank you for your consideration.

Respectfully,

David Wechsler

DAVID WECHSLER

32 Laight Street, Apt. 2. New York, NY 10013
917-547-7737
david.e.wechsler@gmail.com

EDUCATION

NEW YORK UNIVERSITY SCHOOL OF LAW, New York, NY

J.D., *cum laude*, May 2021

Unofficial GPA: 3.65

Honors: *Ann Petluck Poses Memorial Prize* (designated by Dean for outstanding work in clinical course)
Annual Survey of American Law, Managing Editor

Activities: Suspension Representation Project, Advocate
Advanced Technology Law and Policy Clinic, Participant

CORNELL UNIVERSITY, Ithaca, NY

BS in Policy Analysis and Management, May 2017

Cumulative GPA: 3.94

Honors: Policy Analysis and Management Outstanding Senior

Activities: Teaching Assistant, Introduction to Policy Analysis
Cornell Daily Sun, Staff Writer

EXPERIENCE

THE HONORABLE ERIC VITALIANO, U.S. DISTRICT COURT, EASTERN DISTRICT OF NEW YORK, New York, NY
Law Clerk, Beginning September 2024

PAUL, WEISS, RIFKIND, WHARTON & GARRISON LLP, New York, NY
Litigation Associate, October 2021-Present

POLICING PROJECT AT NYU LAW, New York, NY
Legal Fellow, August 2020-May 2021

Researched and presented on various legal and policy issues related to technology and policing, including facial recognition software, predictive policing, and gang databases.

AMERICAN CIVIL LIBERTIES UNION, New York, NY

Clinical Intern (Speech, Privacy, and Technology Project), August 2019-December 2019

Co-wrote litigation memo evaluating Fourth Amendment issues arising from law enforcement's use of a novel form of technology-enhanced surveillance.

THE HONORABLE GARY KATZMANN, U.S. COURT OF INTERNATIONAL TRADE, New York, NY
Judicial Intern, Summer 2019

Drafted questions for oral arguments, prepared bench memorandum, and aided in drafting opinion on case regarding an antidumping duty order as it relates to a consumer product. Provided feedback to clerks on draft opinions.

GOLDMAN, SACHS & CO, New York, NY

Investment Banking Division, Real Estate, Gaming and Lodging, June 2017-August 2018; *Intern*, Summer 2016

ADDITIONAL INFORMATION

Serve as mentor to high school student through iMentor program. New York State High School Golf Champion and NYC Marathon finisher. Overly optimistic fan of New York sports teams (Mets / Jets / Knicks).

Name: David E Wechsler
 Print Date: 07/02/2021
 Student ID: N11255623
 Institution ID: 002785
 Page: 1 of 2

New York University
 Beginning of School of Law Record

Degrees Awarded

Juris Doctor
 School of Law
 Honors: cum laude
 Major: Law
 05/19/2021

Fall 2018

School of Law
 Juris Doctor
 Major: Law
 Lawyering (Year) LAW-LW 10687 2.5 CR
 Instructor: Jacob Victor
 Torts LAW-LW 11275 4.0 B
 Instructor: Christopher Jon Sprigman
 Procedure LAW-LW 11650 5.0 B
 Instructor: John Sexton
 Contracts LAW-LW 11672 4.0 B+
 Instructor: Kevin E Davis
 1L Reading Group LAW-LW 12339 0.0 CR
 Topic: Decision by Algorithm
 Instructor: Katherine J Strandburg

AHRS 15.5
 EHRS 15.5

Spring 2019

School of Law
 Juris Doctor
 Major: Law
 Lawyering (Year) LAW-LW 10687 2.5 CR
 Instructor: Jacob Victor
 Legislation and the Regulatory State LAW-LW 10925 4.0 B+
 Instructor: Adam M Samaha
 Criminal Law LAW-LW 11147 4.0 A
 Instructor: Rachel E Barkow
 1L Reading Group LAW-LW 12339 0.0 CR
 Topic: Decision by Algorithm
 Instructor: Katherine J Strandburg
 Survey of Intellectual Property LAW-LW 12469 4.0 B
 Instructor: Christopher Scott Hemphill
 Financial Concepts for Lawyers LAW-LW 12722 0.0 CR

AHRS 14.5
 EHRS 14.5
 Cumulative 30.0

Fall 2019

School of Law
 Juris Doctor
 Major: Law
 Art Law LAW-LW 10122 4.0 A-
 Instructor: Amy M Adler
 Constitutional Law LAW-LW 11702 4.0 A-
 Instructor: Adam M Samaha
 Technology Law and Policy Clinic LAW-LW 12148 3.0 A
 Instructor: Brett Kaufman
 Jason Michael Schultz
 Technology Law and Policy Clinic Seminar LAW-LW 12149 3.0 A
 Instructor: Brett Kaufman
 Jason Michael Schultz

AHRS 14.0
 EHRS 14.0
 Cumulative 44.0

Spring 2020

School of Law
 Juris Doctor
 Major: Law

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 Due to the COVID-19 pandemic, all spring 2020 NYU School of Law (LAW-LW.) courses were graded on a mandatory CREDIT/FAIL basis.

Negotiation LAW-LW 11642 3.0 CR
 Instructor: Dina R Jansenson
 Property LAW-LW 11783 4.0 CR
 Instructor: Shitong Qiao
 Income Taxation LAW-LW 11994 4.0 CR
 Instructor: Laurie L Malman
 Supreme Court Seminar LAW-LW 12064 2.0 CR
 Instructor: Troy A McKenzie
 Yaira Dubin
 Sina Kian
 Current AHRS 13.0
 Cumulative EHRS 13.0
 57.0

Fall 2020

School of Law
 Juris Doctor
 Major: Law

Criminal Procedure: Fourth and Fifth Amendments LAW-LW 10395 4.0 A
 Instructor: Stephen J Schulhofer
 First Amendment Seminar LAW-LW 11824 2.0 A
 Instructor: Burt Neuborne
 Fashion Law and Business LAW-LW 12131 3.0 A
 Instructor: Douglas Arthur Hand, Jr.
 Ethics in Government: Investigation and Enforcement LAW-LW 12211 2.0 B+
 Instructor: Ellen N Biben
 Linda Laceywell
 Constitutional Interpretation Seminar LAW-LW 12253 2.0 A
 Instructor: Adam M Samaha
 Current AHRS 13.0
 Cumulative EHRS 13.0
 70.0

Spring 2021

School of Law
 Juris Doctor
 Major: Law

Corporations LAW-LW 10644 5.0 A
 Instructor: Marcel Kahan
 Federal Courts and the Federal System LAW-LW 11722 4.0 A
 Instructor: Helen Hershkoff
 Advanced Technology Law and Policy Clinic LAW-LW 12429 3.0 A
 Instructor: Brett Kaufman
 Jason Michael Schultz
 Advanced Technology Law and Policy Clinic Seminar LAW-LW 12430 2.0 A-
 Instructor: Brett Kaufman
 Jason Michael Schultz

Current AHRS 14.0
 Cumulative EHRS 14.0
 84.0
 Staff Editor - Annual Survey of American Law 2019-2020
 Managing Editor - Annual Survey of American Law 2020-2021
 Ann Petluck Poses Memorial Prize

Name:	David E Wechsler
Print Date:	07/02/2021
Student ID:	N11255623
Institution ID:	002785
Page:	2 of 2

End of School of Law Record

Unofficial

September 3, 2020

RE: David Wechsler, NYU Law '21

Your Honor:



National Office
125 Broad Street, 18th floor
New York NY 10004
(212) 549-2500
aclu.org

It is my pleasure to strongly recommend David Wechsler for a clerkship in your chambers. In my eight years as an attorney for the American Civil Liberties Union and my six years as a teacher in the NYU Technology Law & Policy Clinic, I have had the privilege of supervising an extraordinarily talented group of legal fellows, interns, and law students. Among them, David stands out, particularly for his creative legal thinking and outstanding legal writing abilities. Based on these qualities and my own past experiences as a judicial clerk for three different federal judges, I am confident that he has what it takes to be a wonderful law clerk.

During David's semester in the clinic under my supervision, he very much impressed me and my ACLU colleagues with a truly fantastic project. David and a partner were assigned to work with ACLU staff attorneys to prepare a full litigation memorandum concerning a potential mass aerial surveillance program over an American city. Specifically, David conducted factual and legal research and reconsidered precedential opinions addressing aerial surveillance in light of the Supreme Court's recent decision in *Carpenter v. United States*, 138 S. Ct. 2206 (2018). As fortune would have it, just weeks after David and his partner put the finishing touches on their memorandum—which addressed standing, state action under 42 U.S.C. § 1983, and the merits of Fourth and First Amendment claims, among other smaller issues—the City of Baltimore voted to implement a system just like the one their memorandum had contemplated. Because of the excellent work David and his partner did in putting together a comprehensive 50-page litigation plan, the ACLU was poised to file a lawsuit on an unusually fast timeline, and we thanked the students publicly for their efforts at the end of our initial brief.

David's assignment was a real challenge. It required creative approaches to distinguishing old, seemingly on-point precedent holding various types of aerial surveillance of public places unconstitutional. It required a deepread of (and many in-depth discussions with ACLU staff attorneys about) *Carpenter*, in addition to recent judicial and academic applications of it, and a projection of how its conclusions could support claims in our potential lawsuit. And it required an analytical approach that was broad enough to cover various potential aerial surveillance systems without

David Wechsler, NYU Law '21
September 3, 2020
Page 2

knowing which, if any, would ultimately be at issue. Despite these challenges, the work was an unqualified success.

Moreover, David had very little familiarity with Fourth Amendment law (and ACLU positions on those issues) coming into the project, but was able to prepare himself for deep engagement in a relatively short time frame—no doubt, the ideal type of training for a future law clerk. He threw himself into academic scholarship and reams of old cases to first think through, outline, and discuss our potential arguments, then to draft fair-handed and honest analysis evaluating the strengths and weaknesses of our arguments. Not only did he get up to speed quickly, but he became fluently conversant in the issues, and participated in complex discussions with his partner, me, and my ACLU colleagues about the arguments we were considering, often challenging our assumptions or bringing to light complications or arguments we hadn't fully considered. Building off of this experience, he applied to become and was accepted as a year-long legal fellow in the NYU School of Law's Policing Project beginning next fall.

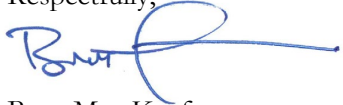
As a former appellate and district court clerk, I know how much a top-notch writing ability—clarity, organization, thoroughness, and readability—is prized in chambers. Having supervised David on a complex writing project, I am confident he is a smart bet to produce organized, thoughtful, high-quality work on a rigorous timeline as a clerk. His drafts were carefully argued and thought-through, not to mention cleanly presented and accurately cited (no doubt helped by his experience on the *Annual Survey of American Law*). In addition, I was especially struck by David's receptiveness to criticism, and his advanced ability to productively implement comments from me and others. Having to defend his work to subject-matter experts at the ACLU as a professional colleague, rather than simply a student, was an experience that was at once humbling and confidence-building for David. I know from our private supervisory conversations that he learned tremendously from these experiences, which made him extremely excited about becoming a lawyer, and about the unique and rewarding experience of being a law clerk.

Finally, our clinic does not focus only on output; rather, we consistently emphasize process. David was consistently engaged in our class discussions about lawyering, ethics, and the interaction of law and technology. In particular, he led a quite memorable and well-prepared session about various forms of algorithmic decision making (including a fair assessment of their benefits and perils), with concrete examples, excellent classroom prompts, and a knack for facilitating discussion. Little wonder, then, that David was one of the most active and helpful contributors to other students' workshops of their own clinical projects. He regularly demonstrated that he had deeply engaged with their work and had put in time to think about ways to improve it, all while remaining modest and even-keeled. These are the marks of an excellent colleague, and David was indeed respected and admired by his colleagues and his teachers.

David Wechsler, NYU Law '21
September 3, 2020
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Thank you for your consideration of David. I strongly recommend that you hire him as your clerk. If I can offer any further information or be of assistance in any way, please do not hesitate to contact me by email or phone.

Respectfully,



Brett Max Kaufman
Senior Staff Attorney, ACLU Center for Democracy
Adjunct, NYU Technology Law & Policy Clinic
125 Broad Street—18th Floor
New York, New York 10004
212.549.2603 | bkaufman@aclu.org

May 23, 2023

The Honorable Maria Kahn
Connecticut Financial Center
157 Church Street, 18th Floor
New Haven, CT 06510-2100

Dear Judge Kahn:

David Wechsler is applying for a clerkship in your chambers, and I write to recommend him enthusiastically and without reservation. David is a standout legal thinker with an impressive range of skills, and he is exceptionally well-prepared to be a superb law clerk. Nearly no other applicant enjoys the same collection of analytical precision, poise, and ability to work cooperatively in a team. David will be an unswervingly dedicated and able law clerk. I respectfully recommend that you interview and hire him before someone else does.

David was a student of mine in two large classes plus a seminar. He was terrific in each setting, and got even better each year. In my course for first-year students, Legislation and the Regulatory State, we examine technical doctrine as well as systemic legal questions. We study how courts grapple with statutory language, legislative history, canons of construction, agency regulations, and constitutional claims within particular case settings—yet we also explore how various legal institutions interact with each other and the rest of society. Only exceptionally adept students, such as David, can achieve thorough understandings of both the technical legal elements and the system-wide facets of the course. David was remarkably comfortable with the issues from the start. He was an unerringly prepared and wonderfully reliable participant throughout the semester. All of the above observations hold for his work in my Constitutional Law course during the following autumn. The complexity level in that course is higher still, given the ground that we cover. We study not only constitutional structure and interpretive methods, but also a mix of rights claims. David responded with hard work, a constructive attitude, and remarkable thoughtfulness. His ability to communicate sharp ideas in a welcoming manner was much appreciated.

In our seminar on Constitutional Interpretation during the present academic year, I was able to spend more time with David's ideas about law. The seminar is capped at twenty students and is divided into two parts: foundational ideas about constitutional interpretation, then cutting-edge scholarship on a range of narrower topics. The first part includes short student writings on classic works of scholarship as source material for classroom discussions; the second part involves live discussions with guest authors. David excelled in both parts. His ideas were sophisticated and incisive, and he repeatedly volunteered probing questions for our guest scholars. In his final paper, David considered the developing theory and practice of originalism over the last several decades, and the sometimes surprising connections to progressive or liberal causes during recent years. His writing demonstrated broad knowledge and daring analytical effort, in exploring claims that our constitutional system has become preoccupied with "effective labeling" and has allowed the text to become a "springboard for fringe ideas." I valued greatly David's ability to refine his thinking over time, and to join together his ideas about law, interpretive methods, and broader forces in society beyond courtrooms. He received the top score in the seminar for his participation and writings combined.

As David's electronic record indicates, my experience with him is not exceptional. David has excelled in a range of law school courses and employment experiences. He will start his career as an attorney this coming autumn at one of the nation's leading law firms, he already has developed a special acuity with intellectual property, and he interned with both the ACLU and a judge who is a leading light on the Court of International Trade. Add to all of that David's experiences with banking, policing, and technology issues, he stands out for his dedication and breadth of commitment to law and its proper role in social life. He will take a clerkship as seriously as he has conducted his other pursuits, and he will stand out in that position as well.

Perhaps less obvious from the file is David's solid temperament and relaxed personality. Conscientious and responsive, diligent and quick, David looks for ways to improve everyone's performance. I saw this in the classroom with his fellow students, and in his work as a lead organizer for a law journal symposium on gun regulation reform in which I will participate this spring. David is friendly, intelligent, and efficient—a welcome combination that is, perhaps, too difficult to find in young lawyers. He can juggle many tasks and topics while treating everybody around him with respect. Anyone would be thrilled to join David in the workplace.

As a former law clerk, as an attorney, and as a law professor, I understand the important duties and responsibilities associated with a clerkship. In my judgment, David Wechsler has all of the intelligence, training, skill, and dedication to be a truly excellent law clerk. I hope that you will be convinced of David's ability and commitment to serving your court, and I respectfully recommend that you interview and hire him.

Please contact me at the cellphone number below if I can be of further assistance.

Sincerely,
Adam M. Samaha
773 355 1016 (cell)

Adam Samaha - adam.samaha@nyu.edu - 212-998-2660

United States Court of International Trade
One Federal Plaza
New York, NY 10278



CHAMBERS OF
Gary S. Katzmnn
JUDGE

Dear Judge,

I write on behalf of David Wechsler, who has applied to your Chambers for a law clerk position. David worked for me as an intern in the summer of 2019. I am pleased to support his application with great enthusiasm and without reservation. Indeed, I have encouraged him to seek a clerkship. He will be an outstanding law clerk.

I write with the perspective of some 16 years on the bench, serving twelve years as an Associate Justice on the Massachusetts Appeals Court and, now nearly four years as a Judge on the United States Court of International Trade. David graduated from Cornell University in 2017, with a B.A. in Policy Analysis and Management (and a distinguished 3.94 GPA). Prior to law school, he worked for more than one year in the Investment Banking Division of Goldman, Sachs and Company, managing due diligence as an advisor to clients in complex sales. In 2018, David entered the New York University School of Law.

In the summer of 2019, it was my good fortune that David worked for me as a judicial intern. That his product was outstanding is all the more impressive because he came to Chambers with having just completed his first year of law school. I assigned him a very challenging international trade case, requiring navigation of a complex administrative record, analyzing

Page 2

numerous briefs, and mastering a myriad of difficult issues of substantive law, jurisdiction and procedure. Extraordinarily conscientious, David was totally thorough in his research and writing – indeed, going above and beyond. His college and work experience no doubt contributed to his comfort with detail and complex records and arguments. He showed tremendous capacity to parse complicated questions. He did an excellent job drafting questions that were sent to the attorneys in advance of oral argument. He also wrote a comprehensive bench memorandum that set out the questions carefully and in a balanced way addressed the positions of the litigants. David writes clearly and concisely. His memorandum was very useful to me as I considered how the case should be adjudicated. I truly valued our discussions.

Wonderfully efficient, David is a self-starter who has the quiet confidence to ask questions. He embraced suggestions and welcomes feedback. He will turn around a draft without delay. I was so impressed with David's work that I asked him to review drafts in other cases not his own. Earnest and humble, an engaging conversationalist, collegial and a true team player, David quickly became a valued member of Chambers. We were all sorry to see him leave when the summer ended.

Quite apart from his academic excellence in law school, David has taken on many activities that will only enhance his work as a law clerk. He has been a research assistant for a professor and has been named Managing Editor of Solicitations for the Annual Survey of American Law. I have been impressed by David's hope that he can apply his legal training for the betterment of the community. That is more than an aspiration, as demonstrated by his involvement as an advocate for the Suspension Representation Project on behalf of students in New York City public schools, and by his service during the coming year as a Student Legal Fellow for the NYU Policing Project.

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It does not take long in conversation with David to understand that he has wide-ranging interests and curiosity. He is also well-rounded— not simply a sports fan, he is in fact a high school golf champion and participant in NYU's Deans' Cup Basketball Team. His enthusiasm lifts the spirits of all around him.

I am confident that David will be a leader in the years ahead in the best and broadest traditions of the legal profession. I think that his will be an outstanding career. I am pleased to recommend David Wechsler for a judicial clerkship with great enthusiasm and without reservation. I am happy to chat further. Please do not hesitate to contact me at (212) 264-1757.

Very truly yours,


Judge